1ST Class – Tuesday Evening, October 13, 2015

Text: Information Technology Project Management, 5th Edition, Kathy Schwalbe.

Instructor: Dr. LaDon Jones – ljones@coleman.edu

Chapter 1 Reading: Introduction to Project Management

Chapter 2 Reading: The Project Management and Information Technology Context

Chapter 3 Reading: The Project Management Process Groups: A Case Study

Discussion Thread 1

– Example of a project manager by LaDon Jones - Tuesday, October 13, 2015, 7:22 PM

Please find an example of a real project manager. Review the information for question # 4 on page 40 and respond with a 250 word document in this thread.

Reply:

2ND Class – Thursday Evening, October 15, 2015

Watched the movie “Remember the Titans (2000).” <https://www.youtube.com/watch?v=VjeoEsDPI9s>

“The true story of a newly appointed African-American coach and his high school team on their first season as a racially integrated unit.” Reviewed at <http://www.imdb.com/title/tt0210945/?ref_=nv_sr_1>

Cast

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| --- | --- | --- | --- |
| Cast overview, first billed only: | | | |
| [Denzel Washington](http://www.imdb.com/name/nm0000243/?ref_=tt_cl_i1) | [Denzel Washington](http://www.imdb.com/name/nm0000243/?ref_=tt_cl_t1) | ... | [Coach Herman Boone](http://www.imdb.com/character/ch0010206/?ref_=tt_cl_t1) |
| [Will Patton](http://www.imdb.com/name/nm0001599/?ref_=tt_cl_i2) | [Will Patton](http://www.imdb.com/name/nm0001599/?ref_=tt_cl_t2) | ... | [Coach Bill Yoast](http://www.imdb.com/character/ch0010208/?ref_=tt_cl_t2) |
| [Wood Harris](http://www.imdb.com/name/nm0365445/?ref_=tt_cl_i3) | [Wood Harris](http://www.imdb.com/name/nm0365445/?ref_=tt_cl_t3) | ... | [Julius Campbell](http://www.imdb.com/character/ch0218913/?ref_=tt_cl_t3) |
| [Ryan Hurst](http://www.imdb.com/name/nm0403652/?ref_=tt_cl_i4) | [Ryan Hurst](http://www.imdb.com/name/nm0403652/?ref_=tt_cl_t4) | ... | [Gerry Bertier](http://www.imdb.com/character/ch0010209/?ref_=tt_cl_t4) |
| [Donald Faison](http://www.imdb.com/name/nm0265668/?ref_=tt_cl_i5) | [Donald Faison](http://www.imdb.com/name/nm0265668/?ref_=tt_cl_t5) | ... | [Petey Jones](http://www.imdb.com/character/ch0010207/?ref_=tt_cl_t5) |
| [Craig Kirkwood](http://www.imdb.com/name/nm0456796/?ref_=tt_cl_i6) | [Craig Kirkwood](http://www.imdb.com/name/nm0456796/?ref_=tt_cl_t6) | ... | [Jerry 'Rev' Harris](http://www.imdb.com/character/ch0218915/?ref_=tt_cl_t6) |
| [Ethan Suplee](http://www.imdb.com/name/nm0839486/?ref_=tt_cl_i7) | [Ethan Suplee](http://www.imdb.com/name/nm0839486/?ref_=tt_cl_t7) | ... | [Louie Lastik](http://www.imdb.com/character/ch0218917/?ref_=tt_cl_t7) |
| [Kip Pardue](http://www.imdb.com/name/nm0661164/?ref_=tt_cl_i8) | [Kip Pardue](http://www.imdb.com/name/nm0661164/?ref_=tt_cl_t8) | ... | [Ronnie 'Sunshine' Bass](http://www.imdb.com/character/ch0218919/?ref_=tt_cl_t8) |
| [Hayden Panettiere](http://www.imdb.com/name/nm0659363/?ref_=tt_cl_i9) | [Hayden Panettiere](http://www.imdb.com/name/nm0659363/?ref_=tt_cl_t9) | ... | [Sheryl Yoast](http://www.imdb.com/character/ch0010205/?ref_=tt_cl_t9) |
| [Nicole Ari Parker](http://www.imdb.com/name/nm0662519/?ref_=tt_cl_i10) | [Nicole Ari Parker](http://www.imdb.com/name/nm0662519/?ref_=tt_cl_t10) | ... | [Carol Boone](http://www.imdb.com/character/ch0218922/?ref_=tt_cl_t10) |
| [Kate Bosworth](http://www.imdb.com/name/nm0098378/?ref_=tt_cl_i11) | [Kate Bosworth](http://www.imdb.com/name/nm0098378/?ref_=tt_cl_t11) | ... | [Emma Hoyt](http://www.imdb.com/character/ch0218928/?ref_=tt_cl_t11) |
| [Earl Poitier](http://www.imdb.com/name/nm0688619/?ref_=tt_cl_i12) | [Earl Poitier](http://www.imdb.com/name/nm0688619/?ref_=tt_cl_t12) | ... | [Blue Stanton](http://www.imdb.com/character/ch0218930/?ref_=tt_cl_t12) (as Earl C. Poitier) |
| [Ryan Gosling](http://www.imdb.com/name/nm0331516/?ref_=tt_cl_i13) | [Ryan Gosling](http://www.imdb.com/name/nm0331516/?ref_=tt_cl_t13) | ... | [Alan Bosley](http://www.imdb.com/character/ch0218926/?ref_=tt_cl_t13) |
| [Burgess Jenkins](http://www.imdb.com/name/nm0420792/?ref_=tt_cl_i14) | [Burgess Jenkins](http://www.imdb.com/name/nm0420792/?ref_=tt_cl_t14) | ... | [Ray Budds](http://www.imdb.com/character/ch0218925/?ref_=tt_cl_t14) |
| [Neal Ghant](http://www.imdb.com/name/nm0315513/?ref_=tt_cl_i15) | [Neal Ghant](http://www.imdb.com/name/nm0315513/?ref_=tt_cl_t15) | ... | [Frankie Glascoe](http://www.imdb.com/character/ch0218924/?ref_=tt_cl_t15) |

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Timeline:

01:15 Story backdrop, narrated by Sheryl Yoast, daughter of former Head Coach Bill Yoast (white).

01:55 July 1971. Racial tension in the city.

02:30 Sheryl is very young and an avid football enthusiast.

02:45 Gerry Bertier (white), Team Captain, talks with Coach Yoast.

03:40 Glimpse of Julius Campbell (black) Team Captain and how he is motivated in civil affairs for his black culture, outside the coach’s office.

04:15 Herman Boone (black) has an appointment to meet with Coach Yoast at his office..

04:55 Herman Boone and Coach Yoast talk about their future. Future-coach Boone says, [Moving up from AA to AAA-Football] “It’s an opportunity for me then, to learn, from the best [Coach Yoast].”

05:45 Family of future-coach Boone moves into the neighborhood.

06:25 Coach Yoast is notified the school board has decided to appoint the new Head-Coach Herman Boone and told “Every head coach in the system is white, we had to give them something.”

07:25 Potential-Head Coach Herman Boone turned down the offer based on ethics. He was a told he is considered a ‘race man’ but he says he is also a ‘family man.’ Then he is persuaded by the support of a mob in front of his house. He feels a sense of duty to his black culture to be “our coach.”

08:40 Coach Boone meets the crowd and is first introduced to Julius Campbell (black) Defensive Team Captain by his father.

10:15 Coach Boone goes to see Coach Yoast. Concern: “The best player will play, color won’t matter.” He asks him to stay on.

11:30 Coach Yoast notifies the team that he is leaving. They want him to stay and may boycott TC.

11:55 Team Captain, Gerry Bertier says the “stole his job” and is passing a petition. He will sit-out the season. Coach Yoast explains that the football players cannot afford to not play; it will mess-up their future. Players Gerry, Alan, and Ray “won’t play for a thief” – it’s not [just] racial. Coach Yoast is persuaded to not go.

12:45 Coach Yoast and his daughter Sheryl talk about him staying with TC.

13:15 Colored football players together in the locker room. Blue Stanton is talking and Petey Jones, running-back is bragging.

13:55 Coach Boone shows up in the gym and talks directly to Petey [who has his hand up]. He talks to the (black) team, tells them about going to camp on August 15th.

16:00 Coach Hines, Offensive Lines Coach talks to the team. Self-Introductions: Petey Jones, running-back; Jerry ‘Rev’ Harris, quarterback; Louie Lastik, offensive lineman;

16:50 Coach Yoast and the (white) football players show up in the gym. Ray Budds, white player says the first remark, “[racist] with him calling the shots, ain’t none of us going to see nothing but the bench this year.” It was an awkward moment. In the stairwell, both coaches had some discussion.

18:20 Day of departure to camp, in suits, at the buses, with family and friends around to see them off. Gerry and Ray talk to Coach Boone to represent the whit players with demands. Coach Boone reacts to their demands by public humiliation (introduced as Jerry Lewis and Dean Martin) and told them to know who their daddy is and whose football team it is; then to put on their jackets and get on the bus.

21:20 Coach Boone realized that the teams should be segregated on the buses. He got everybody off the bus and had them move and group together by their job/role (offensive, defensive) and not by race.

22:00 Coach Boone further directed specific (black and white) leaders to sit together on the buses. And he announced, “The person that I have you sitting next to is the same person you will be rooming with for the duration of this camp.”

22:25 For Team Captains, Gerry Bertier - Offense (white) and Julius Campbell - Defense (black) are sitting together on the bus. Their first dialog was confrontational with “shut-up too” and they set a ground rule of respect there.

23:25 At camp, in the dorm room, Ray (white) and Jerry (black) discussed their sleeping arrangements. Gerry and Julius have a difference of opinion and fought. Everyone joined in.

24:40 Coach Boone talked to everyone after the fight, saying. “You look like a bunch of 5th grade sissies after a cat fight.” “You got anger, that’s good you’re going to need it son but any little 2-year old child can through a fit.” “Football is about controlling that anger, harnessing that aggression into a team effort to achieve perfection.”

26:05 They train hard together. It’s physically and mentally demanding.

28:00 In the cafeteria, Louie (white) sits with Julius (black). And they discuss why he does not or does belong there. Julius says, “Why don’t you go over there and eat with your people?” Louie says, “I don’t have any people. I’m with everybody Julius.” Petey defends Louie saying “he’s just a light-skinned brother” and Julius says sarcastically [racist], “yeah and I’m a dark-skinned cracker.” Rev accepts him saying, “Come on Julius, he’s just a blessed child of God’s loving family.” Blue starts humming a gospel hymn and others join in. Rev starts talking like a church sermon/prayer.

29:00 At another table, Ray says to Gerry, “look at that traitor, I’m not going to block for his black ass.” With that racial comment, Gerry warns Ray, “Ray, if you don’t block for him, you’re not going to start [be picked for the team] and gave him direct eye contact. As team captain, Gerry has the authority to drop a player for cause [he does drop Ray for not blocking later].

30:00 Coach Boone gets Lastik [Louie] to stand up and says, “Tell me something about one of your black teammates.” Louie tells a lot and when he gets to the music that Rev likes, Louie starts to sing a song of the Temptations, “Ain’t Too Proud To Beg.” Coach Boone gets him to stop singing and says, “…anybody else?”

31:45 He asked for volunteers, saying “Campbell [Julius]?” “Bertier [Gerry]?” but they didn’t speak up either. So he proclaimed to all, “Each one of you will spend time each day with a tem member of a different race. And you will learn about him, his family, his likes, his dislikes. You’ll report back to me until you meet every one of your teammates. Until that time we’ll go to three-a-day practices. You continue to ignore each other we’ll go to four-a-day practices.”

32:45 They’re trying to learn about each other but there are difficulties.

34:15 During a practice play, as the team captain, Gerry points out poor performance of Julius. Julius feels singled out. There is disagreement and differing opinions. The coaches run the practice plays again and stamina drills “up-downs until Blue is no longer tired and thirsty.” Coach Yoast asks Coach Boone to go easier on them. The team goes for water, Sheryl set up water cups but a minor racial scuffle upsets the table and no water is left for the team. Apparently, racial divide is still in effect.

36:55 Gerry tells Julius he wants to end these 3-a-day practices and get this over with learning about each other. Julius says, “…honesty is not too high on your priority list.”

37:30 Gerry gets Julius’s attention by saying,

“Honestly, I think you’re nothing [belittling]… Nothing, but a pure waste of God-given talent [praise]. You don’t listen to nobody man! Not even Doc [Coach Hines] or Boone [Coach Boone]! ...you’re leave one of your teammates out to dry, me in particular.”

38:00 Julius rebuttals,

“Why should I give a hoot about you [pause] huh? Or anybody else out there. You talk about being the Captain. A Captain is supposed to be a leader, right? You’ve been doing your job, right? Then why don’t you tell your white buddies to block for Rev better because they have not blocked for him worth a plugged nickel, and you know it! Nobody plays, yourself included! I’m supposed to wear myself out for the team? What team? No. No, what I’m going to do is, I’m going to look out for myself and I’m going to get mine.”

38:45 Gerry says, “See man, that’s the worst attitude I’ve ever heard.” Julius rebuttals, “Attitude reflects leadership, Captain.”

39:00 The team gets up and out in the yard at 3:00 a.m. and the coaches take them for a run through the woods.

41:00 They arrived at a field and Coach Boone says,

“This is Gettysburg where 50,000 men fought and died, fighting the same fight that we’re still fighting amongst ourselves today… Blood, smoke, hot lead going through their bodies, kill my brother with malice in my heart, destroy my family. If listening, take a lesson from the dead. If we don’t come together right now on this hallowed ground we too will be destroyed. You may not like each other but you will respect each other. Maybe you’ll learn to play this game like men.”

43:30 During a practice play, Gerry confronts Ray about not blocking and it was a formal warning of further reprimand.

43:30 They ran the play again and everybody did their job.

Bertier says, “You really sacked him Campbell [good job].”

Campbell says, “Yeah, I really love a little contact Petey.”

Note: I had to do a shout-out to a friend for some research on this:

44:50 Bertier yelled, “Left side!” Campbell paused and yelled, “Strong Side!”

They repeated this chant eight times. The music climaxed and people’s expressions were exhilarating.

45:30 Ronnie ‘Sunshine’ Bass shows up at the field and Gerry sees Bass’s long hair and calls him a ‘fruitcake.’ Bass is introduced to the coaches by his father, as a quarterback. And then Bass proves his worth by throwing a football a far distance and hits Gerry in the back.

46:50 After Sunshine gets his haircut and joins the team, in the locker room he is accepted. Blue starts a “your momma” joke on Gerry who gets offended. But Julius is there and holds back Gerry and keeps the joke rolling with more “your momma” jokes. Another cultural divide is narrowed.

49:45 The team is singing together in the locker room. Sunshine makes an advance onto Gerry and kisses him. Another cultural divide is narrowed.

50:55 On the field, the coach wants Sunshine to show him what he’s got as a quarterback passer. The coach explains how and calls over Rev to show him how.

52:45 Little Sheryl gives Coach Boone a compliment on a good job.

53:30 The team has really come together.

54:30 They come back from camp.

1:17:00 Rev is jumped by white rednecks in the school hallway.

3RD Class – Tuesday Evening, October 20, 2015

Chapter 4 Reading: Project Integration Management

The

Chapter 5 Reading: Project Scope Management

The

Chapter 6 Reading: Project Time Management

The

4TH Class – Thursday Evening, October 22, 2015

Watched

5TH Class – Tuesday Evening, October 27, 2015

Uploaded

Chapter 7 Reading: Project Cost Management

The

Chapter 8 Reading: Project Quality Management

The

Chapter 9 Reading: Project Human Resource Management

The

6TH Class – Thursday Evening, October 29, 2015

Midterm Exam (Celebration of learning!)

Took the Midterm exam (Celebration!) and I attained 18/20 correct for a score of 90%.

7TH Class – Tuesday Evening, November 3, 2015

Watched

Chapter 10 Reading: Project Communications Management

The

Chapter 11 Reading: Project Risks Management

The

Chapter 12 Reading: Project Procurement Management

The

Team Key Assignment – Got into our groups

Team Tasks – Detailed Outline:

8TH Class – Thursday Evening, November 5, 2015

Key Assignment Presentations

Present.